

April 21, 2025

The Sr. General Manager Department of Corporate Services, BSE Limited, 1st Floor, PJ Towers, Dalal Street Mumbai 400 001

Re: Regulation 27(2)(a) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Sub: Quarterly compliance report on Corporate Governance for quarter ended March 31, 2025:

Dear Sir / Madam:

Pursuant to Regulation 27(2)(a) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR), please find the quarterly compliance report on corporate governance enclosed as Annexure I for quarter ended March 31, 2025.

This is for your information and records.

Sincerely, For Infrastructure Leasing and Financial Services Limited

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Shekhar Prabhudesai Company Secretary

Encl: a/a



Annexure I - Report on Corporate Governance

1. Name of Listed Entity - INFRASTRUCTURE LEASING AND FINANCIAL SERVICES LIMITED

2. Quarter ending - MARCH 31, 2025

| I. Co | mposition of Boar | d of Directors | | | | | | | | | | |
|-------------------------------|---|----------------------------|---|---------------------------------------|-----------------------------------|----------------------|--------------------------------------|------------------|--|---|--|---|
| Titl e (Mr ./ Ms) | Name of the Director | PAN ^{\$} & DIN | Category (Chairperson /Executive/ Non- Executive/ independent / Nominee) & | Initial Date of Appointm ent | Date of Re- appoin tment | Date of Cessation | Ten ure (in mo nth s) | Date of Birth | No. of directorship in listed entities including this listed entity* [<i>in</i> <i>reference to</i> <i>Regulation</i> 17A(1)] | No of Independent Directorship in listed entities including this listed entity [in reference to proviso to regulation 17A(1)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (<i>Refer</i> <i>Regulation</i> 26(1) of <i>Listing</i> <i>Regulations</i>) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (<i>Refer</i> <i>Regulation</i> 26(1) of Listing <i>Regulations</i>) |
| Mr. | Nand Kishore | 08267502 | Chairman and Managing Director | 01/10/2018 | NA | NA | 78 | 08/07/1958 | 4 | 0 | 10 | 3 |
| Ms. | Malini Shankar | 01602529 | Non - Executive Director | 01/10/2018 | NA | NA | 78 | 21/12/1959 | 2(@) | 0 | 2 | 1 |
| Mr. | Pramod Agrawal | 00279727 | Non - Executive Director | 27/06/2024 | NA | NA | 9 | 03/06/1963 | 3 | 2 | 4 | 2 |
| | her Regular chairpe her Chairperson is 1 | | 1 – YES aging director or CEO – ` | Yes | | | | | | | | |

*Infrastructure Leasing And Financial Services Limited is a debt listed company

\$ PAN details of Directors will be provided while submitting the report in XBRL on account of confidentiality

@Dr Malini Shankar – 63 Moon, resignation submitted to Secretary MCA on August 12, 2024 and September 28, 2024



NOTE: The Union of India acting through the Ministry of Corporate Affairs, had initiated proceedings against Infrastructure Leasing & Financial Services Limited ("IL&FS") and its group companies under Section 241(2)(k) of the Companies Act, 2013, on the grounds inter alia that the erstwhile board of IL&FS had prima facie mismanaged the affairs of IL&FS. Pursuant to the said proceedings, the Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT") suspended the erstwhile board of directors of IL&FS and appointed new directors as recommended by the Union of India on the Board of IL&FS (the "New Board") vide its orders dated October 1, 2018, October 3, 2018, December 21, 2018, October 03, 2022 and May 3, 2024. The New Board members appointed by the NCLT are akin to Independent Directors and not Independent Directors. Further, the requirement of appointing Independent Directors has been dispensed by NCLT order dated April 26, 2019 for IL&FS and the group companies.



| Name of Committee | Whether Regular chairperson appointed | Name of Committee members | Category (Chairperson/Executive/Non -Executive/ independent/ Nominee) | Date of Appointment | Date of Cessation |
|---------------------------------|--|---------------------------|--|---------------------|-------------------|
| 1. Audit Committee | YES | Mr. Pramod Agrawal | Chairperson | 01-07-2024 | NA |
| | | Mr Nand Kishore | Member | 11-11-2024 | NA |
| | | Dr. Malini Vijay Shankar | Member | 04-10-2018 | NA |
| 2. Nomination & | YES | Dr. Malini Vijay Shankar | Chairperson | 21-12-2020 (*) | NA |
| Remuneration Committee (\$) | | Mr. Pramod Agrawal | Member | 01-07-2024 | NA |
| 3. Risk Management | YES | Mr. Pramod Agrawal | Chairman | 01-07-2024 | NA |
| Committee (\$) | | Dr. Malini Shankar | Member | 13-11-2021 | NA |
| | | Mr. Nand Kishore | Member | 13-11-2021 | NA |
| 4. Stakeholders | YES | Dr. Malini Vijay Shankar | Chairperson | 21-12-2020 | NA |
| Relationship Committee' (\$) | | Mr. Pramod Agrawal | Member | 01-07-2024 | NA |

NOTE: The Union of India acting through the Ministry of Corporate Affairs, had initiated proceedings against Infrastructure Leasing & Financial Services Limited ("IL&FS") and its group companies under Section 241(2)(k) of the Companies Act, 2013, on the grounds inter alia that the erstwhile board of IL&FS had prima facie mismanaged the affairs of IL&FS. Pursuant to the said proceedings, the Ho'ble National Company Law Tribunal, Mumbai Bench ("NCLT") suspended the erstwhile board of directors of IL&FS and appointed new directors as recommended by the Union of India on the Board of IL&FS (the "New Board") vide its orders dated October 1, 2018, October 3, 2018, December 21, 2018, October 03, 2022 and May 3, 2024. The New Board members appointed by the NCLT are akin to Independent Directors and not Independent Directors. Further, the requirement of appointing Independent Directors has been dispensed by NCLT order dated April 26, 2019 for IL&FS and the group companies.

(*) Appointed as Member on 21-12-2020 and Chairperson as on 03-11-2022

Note - Mr. C S Rajan stepped down from the Board from the close of business hours of September 30, 2024. As on date, the Company is in process of reconstituting Nomination & Remuneration Committee and Stakeholders Relationship Committee.



| Date(s) of Meeting (if any) in the previous quarter | Date(s) of Meeting (if any) in the relevant quarter | Whether requirement of Quorum met | Number of Directors present | Number of independent directors present* | Maximum gap between any two consecutive (in number of days) |
|--|---|--------------------------------------|---|---|---|
| 24-10-2024 | 29-01-2025 | Yes | 3 | NA | 29 |
| 30-12-2024 | 13-03-2025 | Yes | 3 | NA | 42 |
| IV. Meetings of Committe | | Number of Directors | Number of independent | Date(s) of meeting of the | Maximum gan hetween |
| Date(s) of meeting of the committee in the relevant quarter | ees Whether requirement of Quorum met (details)* | Number of Directors present* | Number of independent directors present* | Date(s) of meeting of the committee in the previous quarter | Maximum gap between any two consecutive meetings in number of days |
| Date(s) of meeting of the committee in the relevant quarter Audit Committee | Whether requirement of Quorum met (details)* | present* | directors present* | committee in the previous quarter | any two consecutive meetings in number of days |
| Date(s) of meeting of the committee in the relevant quarter | Whether requirement of | | | committee in the | any two consecutive meetings in number of |
| Date(s) of meeting of the committee in the relevant quarter Audit Committee | Whether requirement of Quorum met (details)* Yes | present* | directors present* | committee in the previous quarter | any two consecutive meetings in number of days |
| Date(s) of meeting of the committee in the relevant quarter Audit Committee 05-03-2025 | Whether requirement of Quorum met (details)* Yes | present* | directors present* | committee in the previous quarter | any two consecutive meetings in number of days |

* The Union of India acting through the Ministry of Corporate Affairs, had initiated proceedings against Infrastructure Leasing & Financial Services Limited ("IL&FS") and its group companies under Section 241(2)(k) of the Companies Act, 2013, on the grounds inter alia that the erstwhile board of IL&FS had prima facie mismanaged the affairs of IL&FS. Pursuant to the said proceedings, the Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT") suspended the erstwhile board of directors of IL&FS and appointed new directors as recommended by the Union of India on the Board of IL&FS (the "New Board") vide its orders dated October 1, 2018, October 3, 2018, December 21, 2018, October 03, 2022 and May 3, 2024. The New Board members appointed by the NCLT are akin to Independent Directors and not Independent Directors. Further, the requirement of appointing Independent Directors has been dispensed by NCLT order dated April 26, 2019 for IL&FS and the group companies.



| V. Related Party Transactions (Pl refer the note below) | | | | | | |
|--|-------------------------------|--|--|--|--|--|
| Subject | Compliance status (Yes/No/NA) | | | | | |
| Whether prior approval of audit committee obtained | Yes | | | | | |
| Whether shareholder approval obtained for material RPT | NA | | | | | |
| Whether details of RPT entered into pursuant to omnibus approval have been reviewed by the Audit Committee | Yes | | | | | |
| VI. Details of Cyber Security Incidence | | | | | | |
| Subject | Compliance status (Yes/No/NA) | | | | | |
| Whether as per Regulation 27(2) (ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter. | No | | | | | |

NOTE: The details will be disclosed in audited financial statements. As intimated to the exchange vide letter dated May 07, 2024, presently, the Company shall not be able to meet the applicable compliance reporting requirements relating to the financial statements, till such time the process of recasting the financial statements of the Company for the FY 2014 – 2018 is reflected in the consolidated financial statements of the Company for FY'19 and FY'20 in accordance with the MCA directive. NCLT vide its orders pronounced on June 28, 2024, July 30, 2024 and August 9, 2024, has taken on record the re-opened and re-casted standalone financial statements of the Company for the five financial years from FY 2013-14 to 2017-18. The recasted Financial Statements have been filed with BSE on August 26, 2024.



| VI. | Affirmations | |
|-----|--|---|
| 1 | The composition of Board of Directors is in terms of SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 | Not Applicable as the Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT") suspended the erstwhile board of directors of IL&FS and appointed new directors as recommended by the Union of India on the Board of IL&FS (the "New Board") vide its orders dated October 1, 2018, October 3, 2018, December 21, 2018, October 03, 2022 and May 3, 2024. |
| 2 | The composition of the following committees is in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a. Audit Committee b. Nomination & Remuneration Committee c. Stakeholders Relationship Committee d. Risk management committee (as applicable) | Not Applicable as the Hon'ble National Company Law Tribunal, Mumbai Bench ("NCLT") suspended the erstwhile board of directors of IL&FS and appointed new directors as recommended by the Union of India on the Board of IL&FS (the "New Board") vide its orders dated October 1, 2018, October 3, 2018, December 21, 2018, October 03, 2022 and May 3, 2024. |
| 3 | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015. | Yes |
| 4 | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. | Yes, except Stakeholders Relationship Committee (SRC) and Risk Management Committee (RMC). The role of the SRC and RMC constituted by the Company is diluted and redundant, as the matters driven by resolution framework are dealt with by the Board. In view of the same, the SRC and RMC has been inactive in the absence of any specific mandate and role to play. |
| 5 | This report and/or the report submitted in the previous quarter has been placed before Board of Directors. Any comments/observations/advice of the board of directors may be mentioned here. | Yes |

For Infrastructure Leasing and Financial Services Limited

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Shekhar Prabhudesai Company Secretary